



FY24 Manager's Recommended Budget

1ST READING FY24 BUDGET ORDINANCE
APRIL 25, 2023



Manger's Recommended Budget

The FY24 Manager's Recommended Budget contains:

An Operating increase of 13.5%, as follows:

General Government – 14.0%

Enterprise Operations – 11.1%

Overall Budget Increase: 22.6%, or \$66.0m

60.0% (\$39.6m) of the increase is attributable to Capital Projects.

Fiscal Year 2024 Proposed Budget

	FY2021-22 Actual	FY2022-23 Budget	FY2023-24 Recommended Budget	% Δ
Governmental Operations	\$ 256,738,735	\$ 234,571,906	\$ 267,330,585	14.0%
Enterprise Operations	54,060,969	51,413,799	57,127,196	11.1%
Total Operating Budget	310,799,704	285,985,705	324,457,781	13.5%
Governmental Capital Projects	38,083,261	38,555,750	82,406,498	113.7%
Reconciling Items				
Enterprise Capital Projects	2,293,943	23,914,000	19,643,500	-17.9%
Total Reconciling Items	2,293,943	23,914,000	19,643,500	-17.9%
Less: Interfund Transfers	(50,420,840)	(56,251,069)	(68,275,368)	21.4%
Grand Total Appropriations	\$ 300,756,068	\$ 292,204,386	\$ 358,232,411	22.60%

When compared to FY22 Actuals, the FY 24 Budget variances are:

Total Operating Budget: 4.4%

Total Appropriations net of Capital: (2.0%)

FY23 Budget vs. FY24 Total Appropriations net of Capital: 11.5%

Manager's Recommended Budget Highlights

The FY24 Proposed Budget has been prepared with no increase in General Fund taxes.

The fee increase in the General Fund relates to Fire Alarm and Re-inspections.

In addition to an internal study of service levels and operations, a Rate Study has been commissioned to evaluate the need for and level of rate/fee increases necessary to fund the operations and capital needs of the Solid Waste Management System. Those increases are not currently reflected in this budget pending completion of the study and Council's direction upon presentation of the findings.

FY 24 Recommended Revenue Budget:

- No proposed Property Tax Increase (TDF credit will remain at 67.45%, or \$600 on a \$250,000 Home)
- No proposed Business License Increase
- Proposed Special Events Fee Schedule
- Proposed increase in Fire Alarm (\$150) and Fire Re-Inspection (\$100) Fees
- Proposed Solid Waste Convenience Fee of \$6.57/ ton for Commercial customers
- Proposed Increases in Water (4%) & Sewer Rate (5%)
- Proposed Storm Water Fee (22%) based on 2021 rate studies
- Proposed Parking change to year round charge for parking

Revenue & Expenditure Forecast



Revenue and Expenditure Assumptions & Expectations

Tourism driven tax and fee revenues are expected to be less than FY23, however they should remain among our highest levels of collection (excluding FY22 & FY23).

Business License Revenues are expected to come in strong, much like our tourism driven revenues.

Construction Permitting shows signs of slowing, particularly in commercial permitting. It is unknown how much of a residential slow down the area will see long-term with the demand for housing in the City.

PRST & MB Convention Center revenues are expected to remain strong.

Property Tax revenues will remain steady as much of the residential and commercial growth will be occurring in the MBAFB TIF, Multi-County Business Park, and the Ocean Front/Downtown Redevelopment TIF.

Expenditures will continue to increase as the demand for service continues to grow and we continue to experience an environment of high inflation in services and goods, including wage inflation.

Property Tax Millage Rate

4% Assessed Property (Owner Occupied)				
4% Property Value	FY23 88.9	FY24 88.9	Increase Over FY23	Value of Credit
\$100,000	\$116	\$116	\$0	\$240
\$250,000	\$289	\$289	\$0	\$600
\$500,000	\$579	\$579	\$0	\$1,199
\$750,000	\$868	\$868	\$0	\$1,799

6% Assessed Property			
6% Property Value	FY23 88.9	FY24 88.9	Increase Over FY23
\$100,000	\$533	\$533	\$0
\$250,000	\$1,334	\$1,334	\$0
\$500,000	\$2,667	\$2,667	\$0
\$750,000	\$7,001	\$7,001	\$0

Maintain Credit	67.45%
FY24 Credit:	60.0 mills
Net Tax Millage:	28.9 mills

Manager's Recommended Budget Highlights

The FY24 Proposed Budget maintains the 67.45% Tourism Development Fee funded tax credit.

FY 24 Tourism Development Fee Credit:

Tourism Development Fee Credit					
<u>Fiscal Year</u>		<u>% Credit</u>	<u>Net Millage</u>	<u>Total Credit</u>	<u>% Inc.</u>
2024 Estimate		67.45%	28.90	\$8,000,000	9.4%
2023*	(YTD February)	67.45%	28.90	\$7,315,693	5.0%
2022		76.01%	18.90	\$6,969,543	5.8%
2021		76.01%	18.90	\$6,586,780	11.7%
2020**		79.80%	15.90	\$5,894,905	18.6%
2019		79.80%	16.20	\$4,968,538	8.7%
2018		82.60%	13.50	\$4,569,232	16.1%
2017		82.60%	13.50	\$3,934,686	

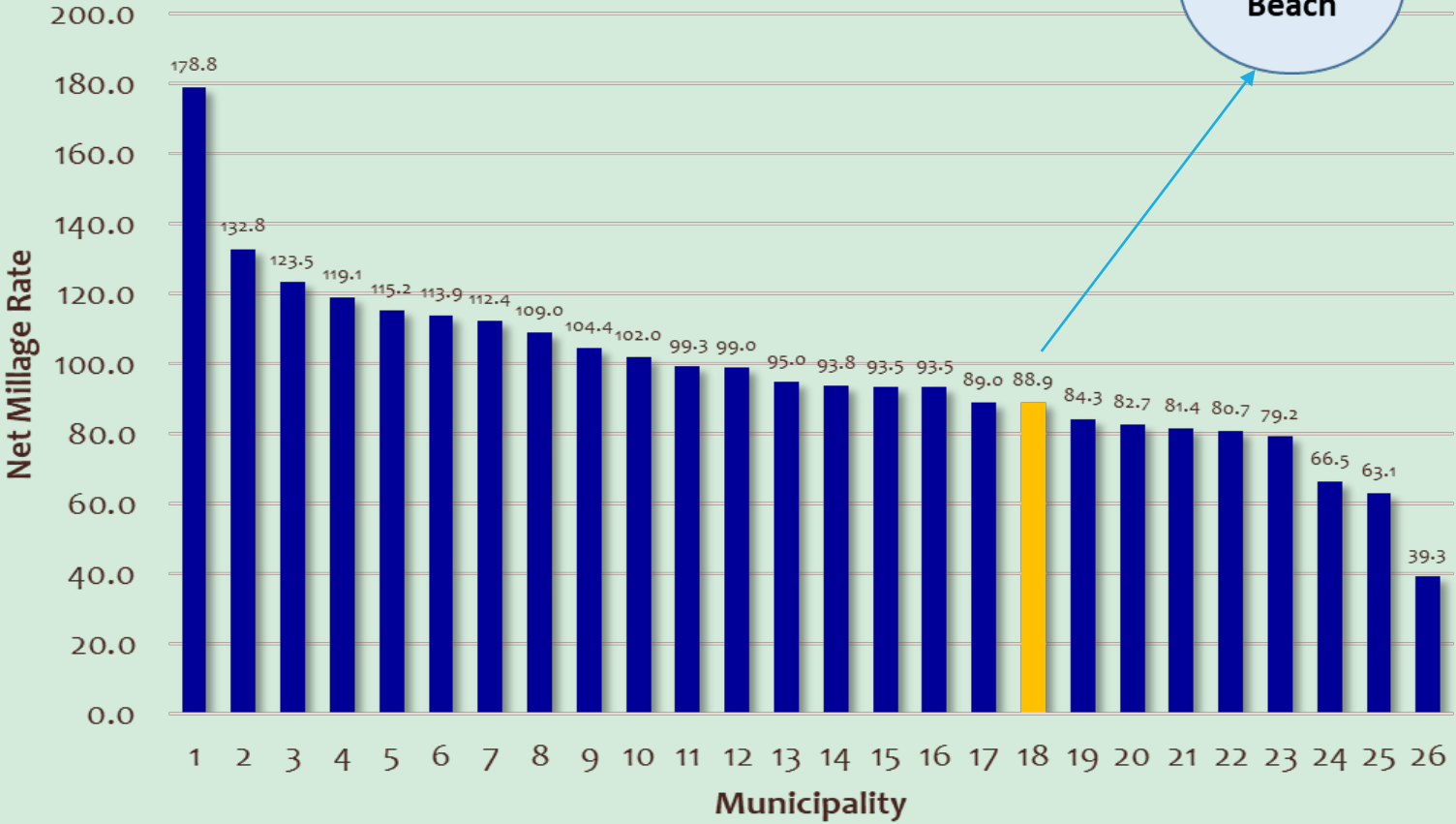
*** Estimated available (20%) for FY23 is \$8,900,000 & the Estimated Credit in FY23 is \$7,400,000 leaving \$1,500,000 available for and allocated to Capital Projects.**

****\$5,660,789 actual available (95.5%), Short \$234,116**

Restoring the FY24 Tax Credit to the 76.01% in place in FY22 would result in additional credits of approximately \$1 million, utilizing 100% of the budgeted TDF available. This is based on preliminary numbers from Horry County and the residential credit could grow if more residential exemptions occur. This is not recommended because it is highly probable that the credit will again outpace TDF revenue growth as it did in 2020.

Property Tax Comparison

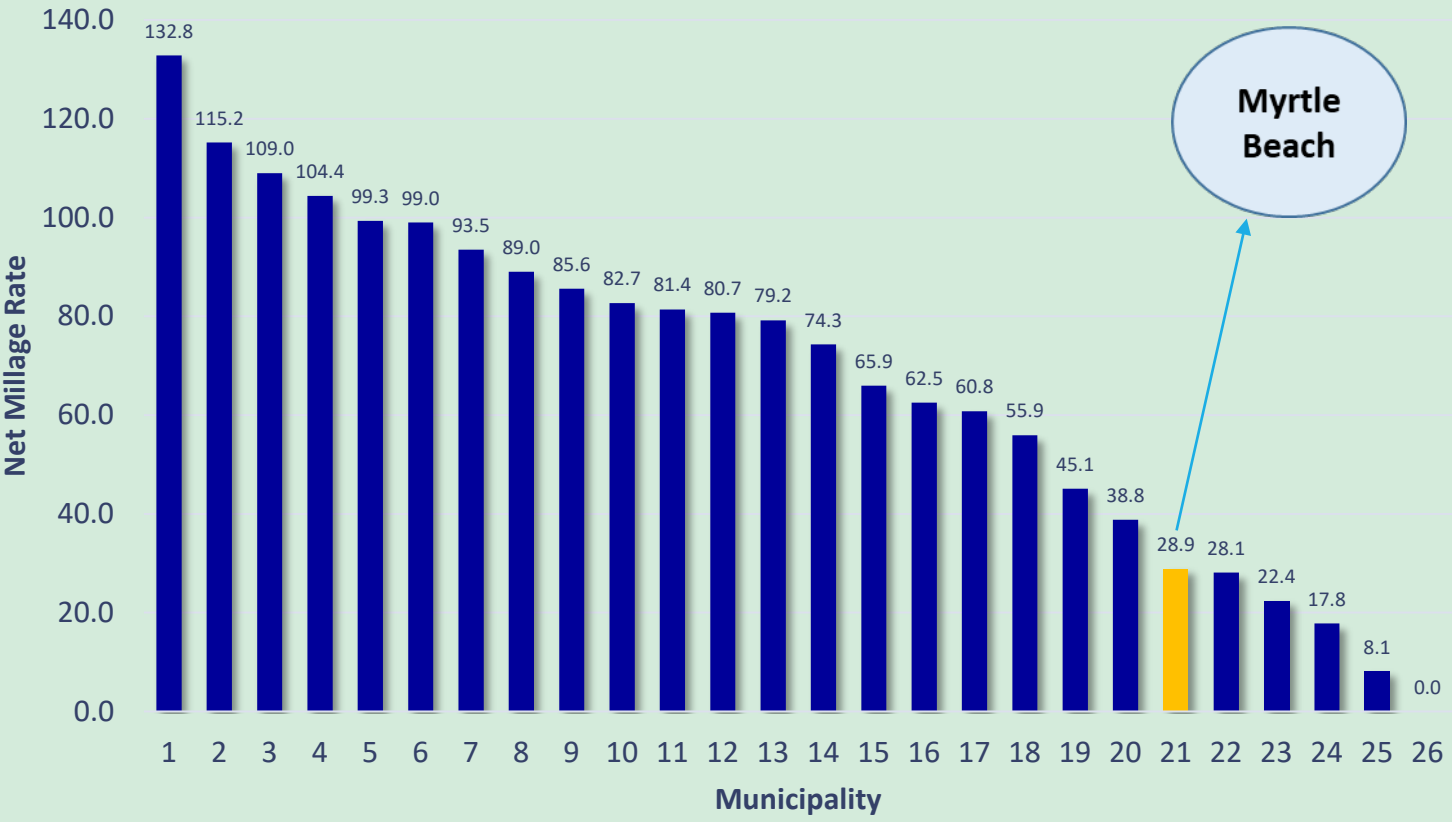
Comparison of Selected City's Gross Property Tax Rates



1. Lancaster
2. Clover
3. Laurens
4. Clinton
5. York
6. Gaffney
7. Abbeville
8. Anderson
9. Spartanburg
10. Sumter
11. Westminster
12. Greer
13. N. Charleston
14. Columbia
15. Rock Hill
16. Union
17. Tega Cay
18. Myrtle Beach
19. Charleston
20. Conway
21. Greenville
22. Newberry
23. Fort Mill
24. Easley
25. Florence
26. Mt. Pleasant

Property Tax Comparison

Comparison of Selected City's Net Property Tax Rates



1. Clover
2. York
3. Anderson
4. Spartanburg
5. Westminster
6. Greer
7. Rock Hill
8. Tega Cay
9. Lancaster
10. Conway
11. Greenville
12. Newberry
13. Fort Mill
14. N. Charleston
15. Gaffney
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22. Mt. Pleasant
23. Florence
24. Easley
25. Clinton
26. Union

Fire Alarm & Fire Re-Inspection Fees



Current Ordinance with **Proposed Changes:**

F. False Alarms

An assessment of ~~\$200.00~~ **\$350.00** per false fire alarm will apply for each call for service resulting from a false alarm after the 3rd such false alarm in any 365 day period.

G. Inspection Fees

The following fees shall apply for Fire Safety Inspections to be conducted on a routine basis, annual or biannual depending upon the type of facility:

Tier One (less than 1,000 sq. ft.)	\$ 75.00 per inspection
Tier Two (1,000 to 2,499 sq. ft.)	\$ 100.00
Tier Three (2,500 to 9,999 sq. ft.)	\$ 150.00
Tier Four (10,000 to 49,999 sq. ft.)	\$ 200.00
Tier Five (50,000 sq. ft. or more)	\$ 300.00

Thirty day re-inspection (if required)	included in above fees
45 day and subsequent re-inspections	\$ 100.00 \$200.00 per inspection
Special Inspections	\$ 200.00 per inspection





Storm Water Rate Increase

Based on the Operating and Capital needs of the City, Consultants recommended a 22% annual increase in Storm Water Fees.

Single Family Residential			
	FY23	Proposed FY24	Increase
Monthly Bill	\$9.30	\$11.35	\$2.05
Annual	\$111.60	\$136.20	\$24.60

Restaurant (Lot Size 22,250 Square Feet)			
	FY23	Proposed FY24	Increase
Monthly Bill	\$33.14	\$40.41	\$7.27
Annual	\$397.68	\$484.92	\$87.24

Hotel (Lot Size 711,240 Square Feet, 16 acres)			
	FY23	Proposed FY24	Increase
Monthly Bill	\$1,059.48	\$1,291.52	\$232.04
Annual	\$12,713.76	\$15,498.24	\$2,784.48

Hotel (Lot Size 22,250 Square Feet)			
	FY23	Proposed FY24	Increase
Monthly Bill	\$33.14	\$40.41	\$7.27
Annual	\$397.68	\$484.92	\$87.24



Water & Sewer Rate Increase

Based on the Operating and Capital needs of the City, Consultants recommended a 4% increase in Water Rates and a 5% increase in Sewer Rates for a blended increase of 4.69%.

Water Rate Increase FY24				
Meter Size	FY23	FY24	% Increase	\$ Increase
3/4" & 5/8"	\$3.30	\$3.43	4%	\$0.13
1"	5.49	5.71	4%	0.22
1.5"	10.98	11.42	4%	0.44
2"	17.57	18.27	4%	0.70
3"	38.41	39.95	4%	1.54
4"	54.86	57.05	4%	2.19
6"	109.70	114.09	4%	4.39
Volume Rate				
Tier 1	\$1.73	\$1.80	4%	\$0.07
Tier 2	3.27	3.40	4%	0.14
Tier 3	3.67	3.82	4%	0.15
Tier 4	3.90	4.06	4%	0.16

Sewer Rate Increase FY24				
Meter Size	FY23	FY24	% Increase	\$ Increase
3/4" & 5/8"	\$4.45	\$4.68	5%	\$0.23
1"	7.45	7.83	5%	0.38
1.5"	14.89	15.64	5%	0.75
2"	23.79	24.98	5%	1.19
3"	52.08	54.69	5%	2.61
4"	74.4	78.12	5%	3.72
6"	148.76	156.20	5%	7.44
Volume Rate				
	\$4.20	\$4.41	5%	\$0.21

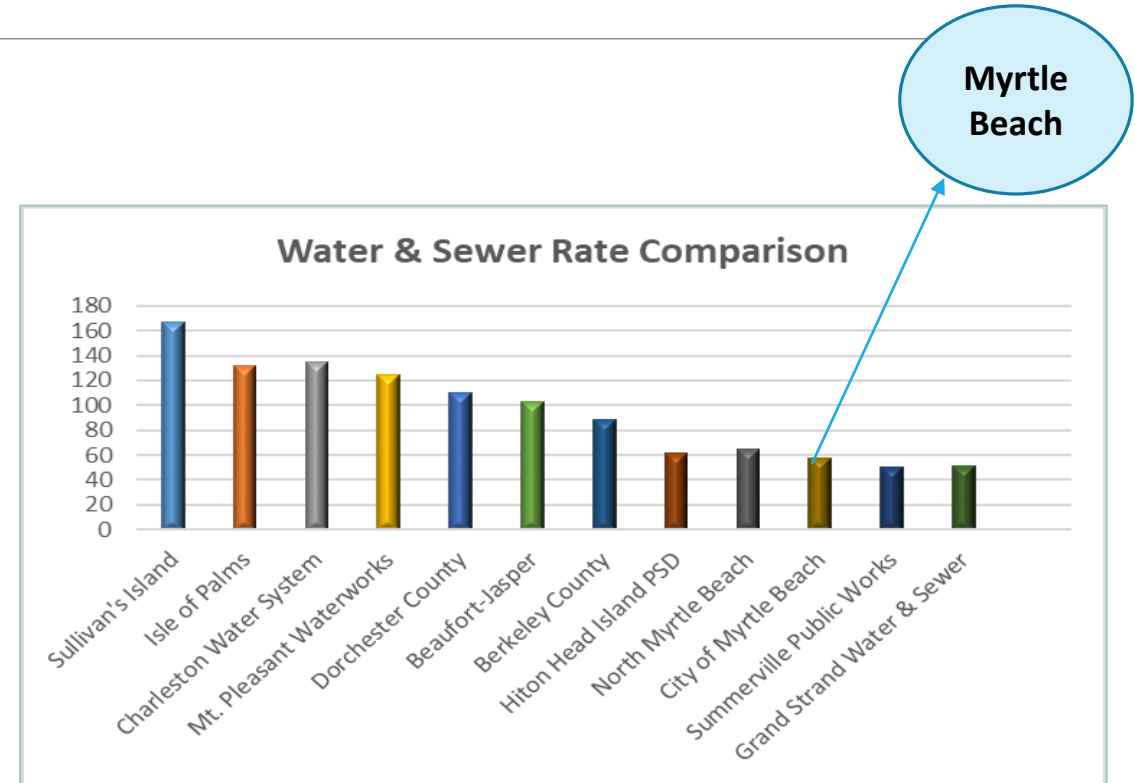
GSWS Increases / Gallon			
	FY23	FY24	% Increase
Water	1.93	1.98	2.6%
Sewer MB WWTP	2.2	2.26	2.7%
Sewer Schwartz WWTP	3.12	3.2	2.6%

Average Household User (7,500 gallons)	\$2.68
Blended Increase	4.6%
From	\$57.61
To	\$60.29

Water & Sewer Rate Comparison

Utility/Community	Water	Sewer	Total
Sullivan's Island	\$55.82	\$111.09	\$166.90
Isle of Palms	\$44.63	\$87.13	\$131.75
Charleston Water System	\$30.45	\$104.66	\$135.11
Mt. Pleasant Waterworks	\$51.16	\$73.24	\$124.39
Dorchester County	\$53.54	\$56.20	\$109.74
Beaufort-Jasper	\$37.00	\$65.78	\$102.78
Berkeley County	\$44.58	\$44.00	\$88.58
Hiton Head Island PSD	\$27.53	\$33.50	\$61.03
North Myrtle Beach	\$31.61	\$33.12	\$64.73
City of Myrtle Beach	\$21.67	\$35.95	\$57.62
Summerville Public Works	\$26.35	\$24.00	\$50.35
Grand Strand Water & Sewer	\$22.73	\$27.98	\$50.70

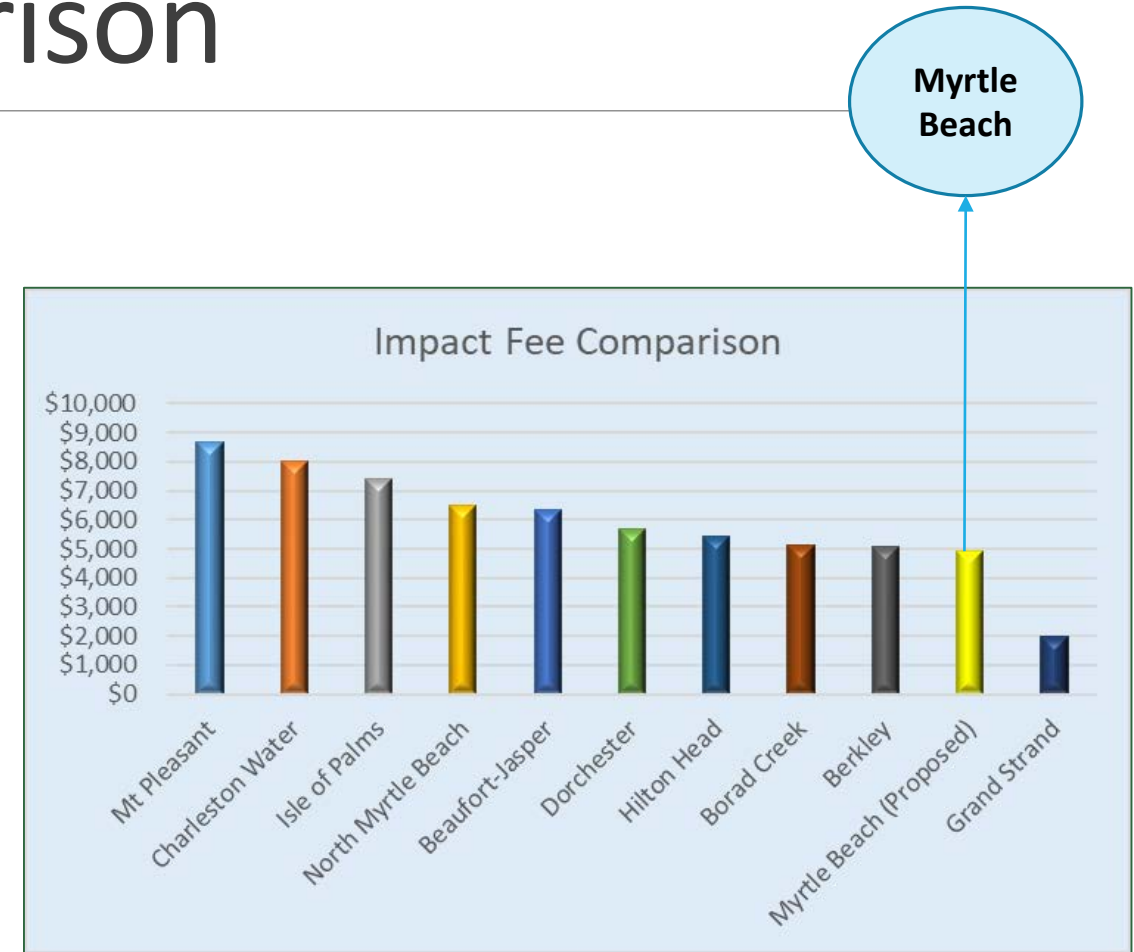
Based on 3/4 inch meter, 7,500 gallon usage



	<u>Water</u>	<u>Sewer</u>	<u>Total</u>
Average (Excluding COMB)	\$ 40.64	\$ 63.33	\$ 103.97

Water & Sewer Rate Impact Fee Comparison

Utility Impact Fees per ERU (1)			
Utility/Community	Water	Sewer	Total
Mount Pleasant Waterworks	\$3,110	\$5,550	\$8,660
Charleston Water System (CPW) (2)	3,715	4,280	7,995
Isle of Palms	3,414	3,995	7,409
North Myrtle Beach	3,520	2,955	6,475
Beaufort-Jasper	1,924	4,395	6,319
Average (Excluding Myrtle Beach)	2,456	3,555	6,011
Dorchester County	2,200	3,500	5,700
Hilton Head Island PSD	2,400	3,040	5,440
Broad Creek PSD	1,465	3,635	5,100
Berkeley County	2,200	2,850	5,050
Myrtle Beach (Proposed)	2,538	2,407	4,945
Myrtle Beach (Existing)	2,417	2,292	4,709
Grand Strand	610	1,350	1,960



	<u>Water</u>	<u>Sewer</u>	<u>Total</u>
Average (Excluding COMB)	\$2,456	\$3,555	\$6,011

Parking Rates & Charges



Current Parking Season Revenues budgeted for FY24: \$2.66m

CURRENT RATES:

On-Street Parking

Oceanfront Beach Access (*City-Wide*)

Hourly: \$ 3.00 / Max Daily: \$15.00

Core: 6th Avenue North to 16th Avenue North
No Restrictions, No Daily Rate

Hourly: \$ 2.00

29th Avenue South to 31st Avenue North (*Excluding Core*) Hourly: \$ 2.00 / Max Daily: \$10.00

Off-Street Parking

Weekly On-Street Passes \$ 50.00

Non-Resident Passes \$100.00

Non-Resident Golf Cart Passes \$100.00

Employee Decals \$ 50.00

Replacement Decals \$ 20.00

Year Round Parking Charges would generate approximately \$250,000 in revenue.

Manger's Recommended Budget – Changes Since Retreat

Total Positions Added FY24 (9)

General Fund:

- 1 Building Maintenance – Carpenter
- ***1 Information Technology – Technician**
- 1 Public Works – Project Coordinator

MB Convention Center:

- 2 Operations – Maintenance Workers

Storm Water:

- 1 Equipment Operator

Water & Sewer:

- 1 Trades Worker

Solid Waste:

- 2 Equipment Operators

While not a new position, funding was included in the budget to fill the Assistant City Manager vacant position.

The IT Technician Position was added after retreat.

Changes Since Retreat:

FY24 Budget Summary			
Operations	Retreat	1st Reading	Difference
Governmental Operations	\$266,015,950	\$267,330,585	\$1,314,635
Enterprise Operations	<u>56,677,196</u>	<u>57,127,196</u>	<u>450,000</u>
Total Operating Budget	322,693,146	324,457,781	1,764,635
Governmental Capital Projects	<u>82,406,498</u>	<u>82,406,498</u>	<u>-</u>
Reconciling Items			
Enterprise Capital Projects	<u>19,643,500</u>	<u>19,643,500</u>	<u>-</u>
Total Reconciling Items			
Less: Interfund Transfers	<u>(67,625,368)</u>	<u>(68,275,368)</u>	<u>(650,000)</u>
Grand Total Appropriations	<u>\$ 357,117,776</u>	<u>\$ 358,232,411</u>	<u>\$ 1,114,635</u>

Governmental Funds		Enterprise Funds	
General Fund:		Solid Waste	
Certification/Degree Pay	\$500,000	Solid Waste - Tipping Fee	\$200,000
PIO Upgrade	5,465		
Arbinger Training	150,000		
IT Technician	76,170	Parking Utility	
Carpenter Truck	<u>23,000</u>	Year Round Parking	<u>250,000</u>
	754,635	Change Since Retreat	\$450,000
Capital Projects:	<u>(90,000)</u>		
	664,635		
Interfund Transfers:			
TDF to General Fund	600,000		
Hospitality Tax to General Fund	<u>50,000</u>		
	650,000		
Change Since Retreat	\$1,314,635		

Manger's Recommended Budget – Changes Since Retreat

On December 13, 2022, Council adopted Ordinance 2022-51,

The Special Events Ordinance

The ordinance was enacted to regulate events on public streets, public property, and certain events held on private property.

Section 19-136 States that a fee schedule designed to allow for the recovery of costs incurred for the provision of City services required to facilitate the event will be approved by City Council.

The fee schedule presented during discussion of the Special Events Ordinance at the FY23 Budget Retreat has been incorporated into the FY24 Budget.

Special Events Fee Schedule

Application fees
Major Event- \$100
Large event- \$75
Minor event- \$50
Block party/Right of way \$25
Parade/road race- \$100
Filming- \$0- \$25 (dependent on a need for services)
Noise variance-\$0

Special Events/Parks Labor Fees
Regular rate- \$20 per hour
Overtime Rate \$30 per hour
Holiday rate \$50 per hour

Other Departments fees are in their individual fee schedules but will be included in the info packet for each application

Equipment
Cones - \$20 per 25
Barricades \$250.00 per trailer (delivery and pick-up) or \$3 per barricade (installation not included)
Blue barrels- \$2 per barrel
2 yard dumpster- \$10 per fill/dump
8 yard dumpster- \$30 per each fill/dump

Materials
Garbage bags, work gloves, rubber gloves, hand pickers, buckets, hand tools etc... will be charged current market prices at time of event, agreed upon with promoter before event.

Changes Since Retreat: Special Events

Application Fees

Major Event	\$100.00
Large Event	\$ 75.00
Minor Event	\$ 50.00
Block Party/Right of Way	\$ 25.00
Parade/Road race	\$100.00
Filming	\$-0- to \$25.00 (dependent on a need for service)
Noise Variance	\$-0-

Labor Fees

For any special event requiring the provision of City services, the City shall charge for the actual cost of the salaries of City personnel involved in event support, traffic control, fire safety, and security and public safety.

Manger's Recommended Budget – Changes Since Retreat

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Changes Since Retreat: Special Events

Materials and Equipment

Cones	\$ 20.00/ 25
Barricades	\$250.00 / Trailer (delivery and pick-up) or \$3.00/ barricade (installation not included)
Blue Barrels	\$2.00 / barrel
2 yard Dumpster	\$10.00 per fill/dump plus applicable landfill tipping fees
8 yard Dumpster	\$30.00 per fill/dump plus applicable landfill tipping fees

For any special event requiring the use of City equipment or rental of equipment in support of the event, there will be a charge sufficient to cover City incurred costs. Materials, such as garbage bags, work gloves, rubber gloves, hand pickers, buckets, hand tools, etc., will be charged at current market price at the time of the event.

Events, Cancellation and Tiered Refund Policy

Half of the total estimated event fees are due at the time of event application approval. The total amount, or an estimate of costs, may be due 30 days prior to an event. In the situation where the event is booked within 30 days prior to the event date, total estimated event fees are due at the time of application approval.

Cancellation refunds will be provided as follows:

- 60 days prior to event- Customer receives full refund.
- 59-30 days prior to event- Customer receives refund of 50% of rental fee (initial down payment).
- 29-0 days prior to event- Customer forfeits all fees paid for event.

Total event fees and the timing of fee payments are subject to negotiation between the event promoters and the City Manager or his designee.



Manager's Recommended Budget

Governmental Revenues:

- The largest Governmental Revenues are Transfers
- The Use of Fund Balance is primarily due to appropriation of \$30m proviso funds in the Storm Water Fund.
- Long Term Debt Financing is included in the budget for Capital Improvements, however final approval of issuance requires additional Council authorization.

FY 24 Recommended Budget For Governmental Funds

Governmental Revenues and Expenditures

Governmental Revenues (in millions)			
Property Tax	\$	47.9	13.7%
Hospitality & Local Atax		42.5	12.1%
Licenses & Permits		37.0	10.6%
Fines & Forfeitures		1.0	0.3%
Local Option Tourism Fee		41.9	12.0%
Intergovernmental Revenue		23.5	6.7%
Charges for Services		16.3	4.7%
Miscellaneous		12.9	3.7%
Gain on Assets		0.1	0.0%
Transfers		65.5	18.7%
Long Term Debt		28.2	8.1%
Use of Fund Balance		<u>33.0</u>	<u>9.4%</u>
	\$	349.8	100.0%

Governmental Expenditures (in millions)			
General Government	\$	21.0	6.0%
Public Safety		66.6	19.0%
Community & Econ. Dev.*		56.3	16.1%
Cultue & Recreation		22.4	6.4%
Public Works		11.0	3.1%
Capital Outlay		85.6	24.5%
Principal Retirement		13.5	3.9%
Interest & Fiscal Charges		8.1	2.3%
Transfers		64.9	18.6%
Increase in Net Assets		<u>0.4</u>	<u>0.1%</u>
	\$	349.8	100.0%

*TDF to MB Chamber \$33.6m, 9.6% of Expenditures
Community & Econ. Development net of TDF, 6.6%

If the TDF transfer to the MB Chamber (\$33.6m) and Capital are backed out of expenditures, Public Safety accounts for 29.1% of the overall Governmental Budget.





City Fund Balance Highlights

Council has expressed their commitment to fiscal health and sustainability regarding the financial standing of the City of Myrtle Beach.

Governmental Fund Balances:

General projected Fund balance is in within the City’s minimum policy objective with current Fund Balance as a percentage of expenditures at 21.3% for FY24.

Debt Service projected Fund Balance is 44.3% and the ratio of recurring sources to recurring uses is 100.4%.

MB Air Force Base TIF Fund Balance is projected to be \$23.1m, with approximately \$13m of outstanding capital improvements to be funded. The goal of paying off outstanding debt by FY28/FY29 is attainable.

Fund	Est. Fund Balance
Tourism Revenue Funds	
Tourism Development Fee	\$ 124,187
Hospitality Tax	17,866,503
Hospitality Fee	7,548,124
Local Accommodations Tax	1,680,089
State Accommodations Tax	32,500
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	\$ 27,251,403
Other Special Revenue Funds	
MB Convention Center	\$ 1,054,535
Sports Tourism	301,516
Whispering Pines Golf Course	259,694
Baseball Stadium	383,475
Downtown Development	2,659,251
Oceanfront TIF	3,053,691
MB Air Force Base TIF	23,109,430
CDBG	454,886
Work Force Housing	-
Storm Water	4,624,965
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	\$ 35,901,443
Special Revenue Funds	\$ 63,152,846



Manager's Recommended Budget

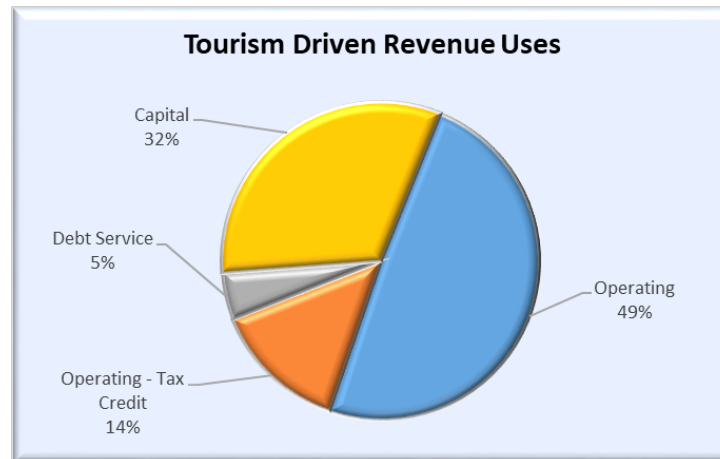
85% of Transfers are from Tourism Driven Revenues - \$58m

\$58m = 126.2 mills of property tax (without any tax credit applied)



FY 24 Recommended Budget For Governmental Funds : Transfers

Fund	Tourism Driven Revenue Transfers					Tourism Dev.	
	Hospitality Tax	Hospitality Fee	Local ATAX	State ATAX	Fee	Fund Totals	
General Fund	\$ 11,800,000	\$ 4,000,000	\$ 784,000	\$ 8,925,973	\$ 7,450,000	\$ 32,959,973	
Debt Service	750,000	1,250,000	-	133,777	550,000	2,683,777	
Parking Utility	1,250,000	-	-	-	-	1,250,000	
Solid Waste	992,000	500,000	-	-	-	1,492,000	
Stormwater	1,000,000	300,000	1,500,000	382,000	-	3,182,000	
Ocean Front TIF District	2,750,000	644,200	-	-	-	3,394,200	
Capital Projects	4,213,000	2,320,000	-	-	2,680,000	9,213,000	
MB Convention Center	-	-	500,000	550,000	-	1,050,000	
Baseball Stadium	30,000	-	200,000	-	-	230,000	
Golf Course	75,000	-	-	-	-	75,000	
Sports Tourism	991,500	-	-	25,000	-	1,016,500	
Downtown Development	500,000	-	1,000,000	-	-	1,500,000	
Totals	\$ 24,351,500	\$ 9,014,200	\$ 3,984,000	\$ 10,016,750	\$ 10,680,000	\$ 58,046,450	



Other Transfers	
General Fund to Capital Projects	\$ 2,000,000
General Fund to Workforce Housing	500,000
General Fund to Victim's Advocate	168,068
W&S Franchise Fee	2,384,850
Parking Utility to Downtown Dev.	700,000
Parking Utility to Oceanfront TIF	250,000
Oceanfront TIF to Down Town	615,000
AFB TIF to Capital Projects	1,340,000
MBAFB Incremental Tax	2,171,000
Capital Projects to Oceanfront TIF	100,000
Total	\$ 10,228,918

Revenue Highlights

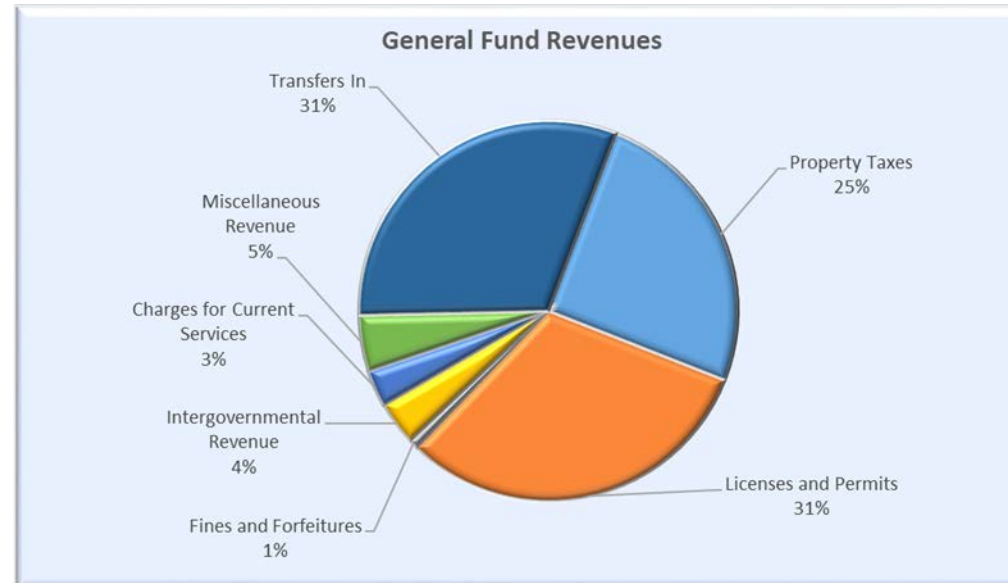
General Fund Revenues, net of Transfers, are up 6.6% over FY23.

General Fund Major Revenue		% Budget
Property Tax	\$ 29,699,000	24.9%
Business License	28,540,000	24.0%
Transfers In	37,515,823	31.5%
	\$ 95,754,823	80.4%

\$37.5m = 81.6 mills of Property Tax (without any tax credit applied)

FY 24 Recommended General Fund Budget: Revenues

General Fund Revenue	FY 24 Recommended Budget	% Budget
Property Taxes	\$ 29,699,000	24.9%
Licenses and Permits	37,032,450	31.1%
Fines and Forfeitures	875,100	0.7%
Intergovernmental Revenue	4,420,115	3.7%
Charges for Current Services	3,724,600	3.1%
Miscellaneous Revenue	5,769,962	4.8%
Transfers In	<u>37,515,823</u>	<u>31.5%</u>
Total Revenues	\$ 119,037,050	100.0%



Miscellaneous Revenue is primarily comprised of \$4.1m Campground Lease

Building Permit Revenue included in the Budget is \$3.2m

Intergovernmental Revenue includes \$1.3m in Police and Fire Grants that will be exhausted in the next 2 years.

Expenditure Highlights

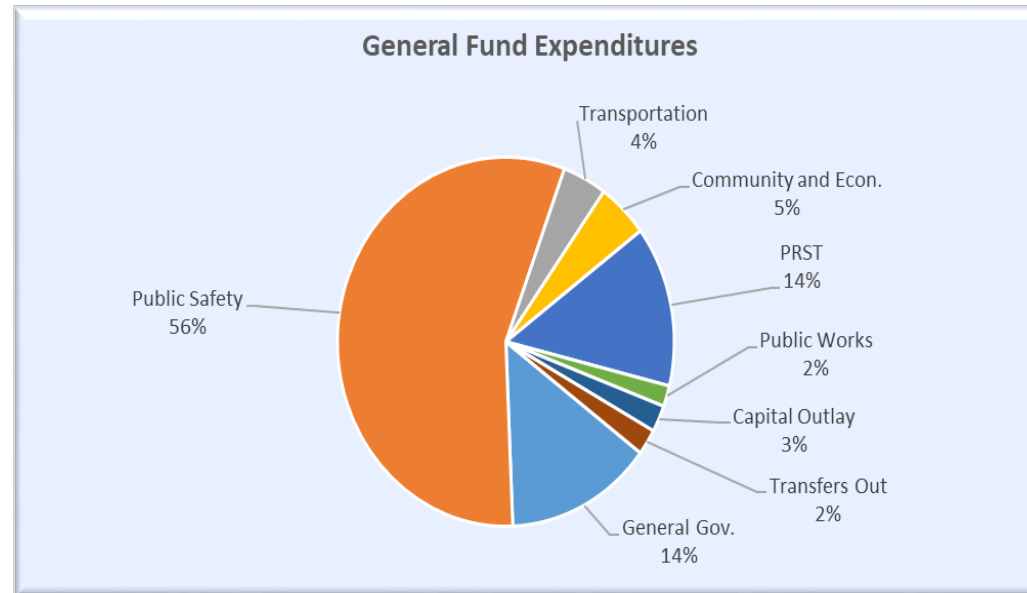
General Fund Expenditures, net of Transfers and Capital Outlay, are up 4.6% over FY23.

Expenditures		% Budget
Personal Services	\$ 84,122,583	70.7%
Operating	32,131,275	27.0%
Capital Outlay	<u>2,783,192</u>	<u>2.3%</u>
	\$ 119,037,050	100.0%

Public Safety		% Budget
Police	\$ 43,042,862	36.2%
Fire	23,298,911	19.6%
Emergency Mgmt	267,676	0.2%
Capital Outlay	<u>1,418,642</u>	<u>1.2%</u>
	\$ 68,028,091	57.1%

FY 24 Recommended General Fund Budget: Expenditures

General Fund Expenditure	FY 24 Recommended Budget	% Budget
General Government	\$ 17,384,741	14.6%
Public Safety	66,609,448	56.0%
Transportation	4,995,586	4.2%
Community and Econ. Development	5,729,932	4.8%
PRST	16,688,547	14.0%
Public Works	2,177,536	1.8%
Capital Outlay	2,783,192	2.3%
Transfers Out	<u>2,668,068</u>	<u>2.2%</u>
Total Expenditures	<u>\$ 119,037,050</u>	<u>100%</u>



Manager's Recommended Budget

The FY 24 Year End Net Assets for Enterprise Funds are estimated to be:

Water & Sewer	\$ 120,058,336
Solid Waste	\$ 1,797,427
Parking Utility	\$ (1,421,862)

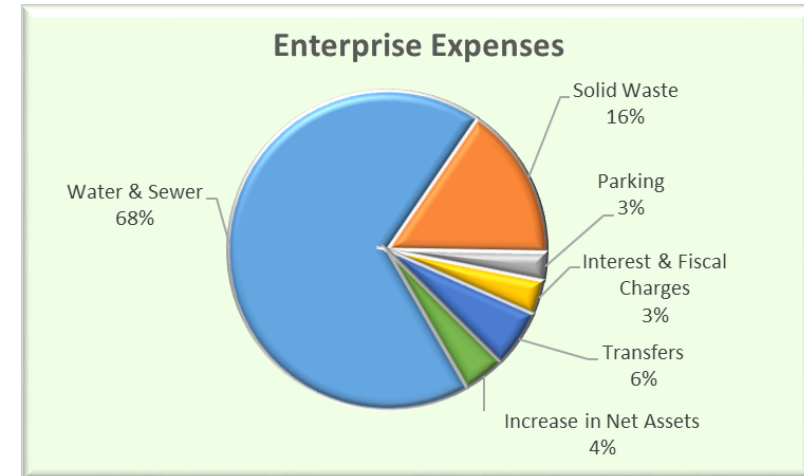
Net Assets = Value of Fund Assets in excess of Fund Liabilities



FY 24 Recommended Budget For Enterprise Funds :

Enterprise Revenues (in millions)		
Charges for Services	\$ 48.2	84.7%
Miscellaneous	0.5	0.9%
Gain on Assets	0.2	0.4%
Transfers	2.7	4.7%
Capital Contributions	<u>5.3</u>	<u>9.3%</u>
	\$ 56.9	100.0%

Enterprise Expenses (in millions)		
Water & Sewer	\$ 38.5	67.7%
Solid Waste	9.1	16.0%
Parking	1.6	2.8%
Interest & Fiscal Charges	2.0	3.5%
Transfers	3.3	5.8%
Increase in Net Assets	<u>2.4</u>	<u>4.2%</u>
	\$ 56.9	100%



Managing Uncertainty

A great deal of uncertainty remains regarding the world and national economic environment and the impact it may have on our local economy.

Questions remain:

- Will pent up travel demand continue to drive visitors to our area?
- Will the labor market continue to be tight, leaving us with high vacancy levels?
- What impact will the anemic workforce have on local businesses to operate at full capacity?
- How much will commercial and residential development decline?
- How will inflation affect buying power?

Flexibility through:

Continual monitoring of revenues and expenses

- If revenues are impacted to a greater degree than expected:
 - Freeze Capital Spending
 - Freeze Vacancies
 - Reduce Temporary & Part Time Employment
 - Freeze non-essential operating expenditures
- If revenues are impacted to a lesser degree than expected:
 - Continue to build reserves to manage future economic disruptions
 - Pay Off the Revolving Loan Pool borrowing
 - Fully fund the RHRA
 - Escalate Capital Outlay and Capital Improvements projects with available funds